



Dear Members and Friends,

2011 was another exciting and active year at Americas Society and Council of the Americas. We demonstrated once again that we are thought leaders in our space, in addition to having an outstanding convening power. Our programmatic activity is stronger than ever, and by increasing the number of programs we webcast live, we have been able to further broaden our reach throughout the region and around the world. Our acclaimed cultural programs continue to expand their audiences and attract media acclaim both in the United States and Latin America. And *Americas Quarterly* has steadily increased its readership through its print and online editions, focusing on some of the most important issues across the Americas this year.



Some of 2011's highlights include:

- Organizing and leading 222 programs in New York, Washington DC, Miami, and across Latin America.
- Through our elite events, providing opportunities for leaders of the Americas from the private and public sectors to convene in small, off-the-record roundtables and meetings.
- Expanding our signature Latin American Cities series with activities in Argentina, Brazil, Chile, Colombia, Costa Rica, Mexico, Panama, and Peru. Additionally we hosted elite events in each city as well as working meetings on several specific topics.
- Extending our online presence by live webcasting, for the first time, every one of our Latin American Cities conferences, and offering live blog coverage in almost every city. Argentina, Chile, and Peru conferences were Twitter trending topics in each country.
- Hosting Presidents throughout the year, including the heads of state of Chile, Colombia, Costa Rica, El Salvador, Honduras, Mexico, Panama, and Peru.
- Honoring Mexican President Felipe Calderón with the Gold Insigne, Americas Society's highest honor, in recognition of his extraordinary accomplishments in Mexico.
- Holding our 41st Annual Washington Conference, focused on hemispheric integration and including speeches by U.S. Secretary of State Hillary Clinton, President of El Salvador Mauricio Funes, and President of Mexico Felipe Calderón, along with other senior officials from across the Americas.
- Celebrating the fifth year of *Americas Quarterly*, which in 2011 focused on: Free Trade and Market Access; The New Brazil and the Changing Hemisphere; Sports: Business, Integration, and Social Change; and Impact Investing.
- Engaging members and constituents through our working groups on Hispanic integration and immigration, social inclusion, energy, and Cuba.
- Expanding and enhancing our cultural programs. Our critically acclaimed visual arts exhibitions included Antonio Manuel's first solo show in the United States. Our music program held a record number of performances and, for the first time, brought its programs to Miami. An important component of our Spring culture season focused on Cuba, with our partnership and participation in the ¡Sí Cuba! festival, as well as our literature series that featured prominent Cuban authors, playwrights, and poets.
- Honoring at our Spring Party: Venezuelan artist Carlos Cruz-Diez; C. Robert Henrikson, chairman of the Board of MetLife Inc.; and Andrónico Luksic, Chilean entrepreneur and vice chairman of Banco de Chile.

We start 2012 with renewed excitement and a continued focus on and dedication to the region. Please join us at our many policy programs and roundtables in Latin America, New York, Miami, and Washington DC, and at cultural events in New York; consult our different publications; and visit us online at www.as-coa.org and www.AmericasQuarterly.org. We want to thank you again for your ongoing support and involvement, and look forward to seeing you often this year.

A handwritten signature in cursive script that reads "Susan".

Susan Segal
President & CEO
Americas Society and Council of the Americas

Americas Society and Council of the Americas hosted public and private programs with the presidents of Chile, Colombia, Costa Rica, Honduras, Mexico, and Peru, and the vice presidents of Brazil and Uruguay during the opening week of the UN General Assembly. Americas Society honored Mexican President Felipe Calderón with the Gold Insigne, the organization's highest honor. Throughout the year at events across the Americas, we hosted the presidents of Costa Rica, El Salvador, and Panama.



Sebastián Piñera, President of Chile



Susan Segal, President and CEO, AS/COA; Felipe Calderón, President of Mexico; Mack McLarty, McLarty Associates



Michel Temer, Vice President of Brazil



Laura Chinchilla, President of Costa Rica



Ollanta Humala, President of Peru



Danilo Astori, Vice President of Uruguay



Porfirio Lobo, President of Honduras



Juan Manuel Santos, President of Colombia

Our elite programs offer an opportunity for our members to take part in small, off-the-record environments and meet with presidents, ministers, senior officials, and business leaders on pressing issues. These unique opportunities offer an exceptional chance to engage in substantive dialogue, as well as to network.

Private Dinner with Michelle Bachelet



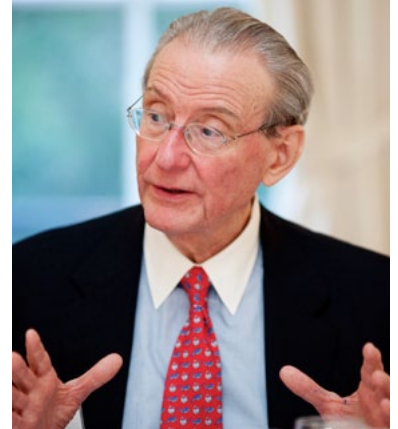
Michelle Bachelet, Executive Director, UN Women; Susan Segal, President and CEO, AS/COA

Private Meeting with Ambassador Thomas Shannon



Thomas Shannon, U.S. Ambassador to Brazil

Private Meeting with William R. Rhodes



William R. Rhodes, Chairman Emeritus, AS/COA

Private Meeting with Minister Celso Amorim



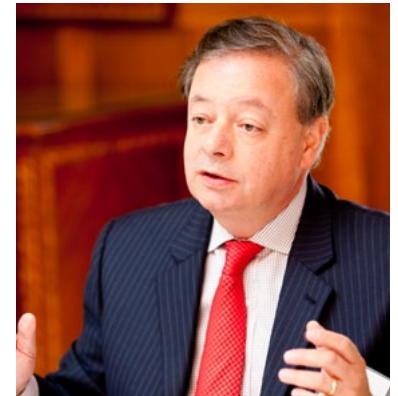
Celso Amorim, Defense Minister, Brazil

Private Dinner with Secretary José Antonio Meade



Susan Greenwell, MetLife; José Antonio Meade, Secretary of Finance and Public Credit, Mexico

Private Meeting with Ambassador Gabriel Silva



Gabriel Silva, Ambassador of Colombia to the U.S.

Private Meeting with Mayor Susana Villarán



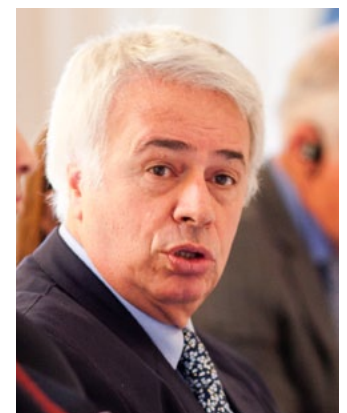
Susana Villarán, Mayor of Lima, Peru

Club de Madrid Lunch with David Rockefeller



George B. Weiksner, Credit Suisse; Ricardo Lagos, former President of Chile; David Rockefeller, Founder and Honorary Chairman, AS/COA

Private Meeting with Governor José Manuel de la Sota



José Manuel de la Sota, Governor of the Province of Córdoba, Argentina

Our public programs promote discussion of important challenges facing the hemisphere and provide an ideal setting for hemispheric leaders to engage investors, constituents, and other opinion leaders. Our 2011 New York programs addressed a broad range of topics, from corporate sustainability practices to innovation, from country-specific economic outlooks to how philanthropy impacts educational reform.

2011 Brazil-China Seminar



David Mann, Standard Chartered Bank; Ambassador Peter F. Allgeier, Crowell & Moring LLP; João Augusto de Castro Neves, CAC Political Consultancy; Eric Farnsworth, Vice President, COA

Innovation in Latin America: New Technologies for Financial Inclusion



Ragnhild Melzi, Senior Director, Public Policy Programs and Corporate Relations, AS/COA; Fermín Vivanco, Senior Specialist, Fondo Multilateral de Inversiones, Inter-American Development Bank; Serge Elkiner, YellowPepper; Camilla Nestor, Grameen Foundation; Alberto Jiménez, Citigroup

Investment Opportunities in the Chilean Mining and Energy Sectors



Laurence Golborne, Minister of Mining and Energy, Chile

Ferran Adrià & Telefónica: Partners for Transformation



Ferran Adrià, chef and innovator, El Bulli

Public Presentation: Enrique Peña Nieto



Enrique Peña Nieto, former Governor, State of Mexico

Food Security in Latin America: Trends and Prospects



Patrick Webb, Tufts University; James French, Director of Technical Cooperation, Inter-American Institute for Cooperation on Agriculture; Daniel Gustafson, Director, Food and Agriculture Organization, UN; Carl Hausmann, Bunge Limited

Corporate Sustainability Practices in Latin America



Mateo Samper, Director, Public Policy Programs, AS/COA; Zoe Tcholak-Antich, Director, North America, Carbon Disclosure Project; Rodrigo Calderón, Coca-Cola; José María Sanz-Magallón, Telefónica; Francisco X. Santeiro, FedEx

In 2011, the COA Washington office convened hemispheric leaders to address energy, trade, security, and other major policy issues affecting the Americas. In addition, COA met with members of Congress and the administration to promote a comprehensive trade agenda and increased U.S. engagement with the region.

A Conversation on Security and Democracy in Central America



William Brownfield, U.S. Assistant Secretary, Bureau of International Narcotics and Law Enforcement Affairs, U.S. Department of State

Free Trade and Market Access: *Americas Quarterly* Winter 2011 Issue Launch



Jeff Schott, Senior Fellow, Peter G. Peterson Institute for International Economics; Christopher Sabatini, Editor-in-Chief, *Americas Quarterly*; Ed Gresser, Democratic Leadership Council; Chris Padilla, IBM; Bill Lane, Caterpillar Inc.; Eric Farnsworth, Vice President, COA

Exploring Press Freedoms in the Americas



Edward Schumacher-Matos, ombudsman, NPR; Luis Manuel Botello, Senior Director for Special Projects, International Center for Journalists; Carlos Lauría, Senior Americas Program Coordinator, Committee to Protect Journalists; Mary Beth Sheridan, *The Washington Post*

Private Breakfast with Ambassador Earl Anthony Wayne



Earl Anthony Wayne, U.S. Ambassador to Mexico

Private Breakfast with Alec Ross



Alec Ross, U.S. Senior Advisor for Innovation, U.S. Department of State

Private Meeting with Minister Hugo Martínez



Hugo Martínez, Minister of Foreign Affairs, El Salvador

Private Dinner with Ambassador Harold Forsyth



Harold Forsyth, Ambassador of Peru to the U.S.

Is China the New North? Assessing the Impact of Chinese Trade with Latin America



Mauricio Mesquita Moreira, Principal Economist, Inter-American Development Bank; Erica Downs, Foreign Policy Fellow, John L. Thornton China Center, The Brookings Institution; Mauricio Cárdenas, Director, Latin America Initiative, The Brookings Institution; Eric Farnsworth, Vice President, COA

41st Washington Conference on the Americas

Council of the Americas held its 41st Annual Washington Conference on the Americas at the Department of State May 11 and 12, hosting presidents, ministers, secretaries, and other top officials from across the hemisphere to discuss opportunities that exist for greater regional integration, country-specific economic outlooks, energy policy, security challenges, and bilateral relations. During the opening reception, COA honored Senator Richard Lugar (R-IN) and Senator Robert Menendez (D-NJ) with the Chairman's Award for Leadership in the Americas for their important contributions to social, political, and economic development in the Americas.



Alejandro F. Reynal, MBA Lazard; Erica Roberts, Fundación Exportar



Ambassador John Negroponte, Chairman, AS/COA; Mauricio Funes, President of El Salvador; Hillary Clinton, U.S. Secretary of State; Ken Salazar, U.S. Secretary of the Interior



Michael Sheridan, Ford; James M. Flaherty, Minister of Finance, Canada



U.S. Senator John McCain (R-AZ); Gary Doer, Ambassador of Canada to the U.S.



Felipe Calderón, President of Mexico



U.S. Senator Richard Lugar (R-IN) and U.S. Senator Robert Menendez (D-NJ) received the Chairman's Award for Leadership in the Americas.



Alex van Tienhoven, Citi; Ali Moshiri, Chevron



Juan Carlos Echeverry, Minister of Finance, Colombia



President Funes addresses the 41st Annual Washington Conference at the U.S. Department of State.

2011 CONFERENCE SPONSORS:



EXCLUSIVE MEDIA PARTNER:



In 2011, AS/COA Miami hosted off-the-record meetings with prominent leaders from the hemisphere, highlighting U.S. policy toward the region and investment opportunities in various markets, as well as key public programs on education, infrastructure, economic and financial outlooks, and the future of Haiti.

8th Annual Latin America Predictors Forum: Economic, Financial, and Trade Predictions for 2012



Eric Farnsworth, Vice President, COA; Guilherme Da Nobrega, Banco Itaú; Sergio Luna, Citi; Bret Rosen, Standard Chartered Bank

Private Meeting with Governor Rick Scott



Rick Scott, Governor of Florida

Private Dinner with Under Secretary Francisco J. Sanchez



Francisco J. Sanchez, U.S. Under Secretary of Commerce for International Trade; Nancy Anderson, Senior Director, AS/COA Miami

Private Meeting with U.S. Representative Connie Mack



Congressman Connie Mack (R-FL); Susan Segal, President and CEO, AS/COA; Marcelo Claure, Brightstar Corporation

Private Dinner with Assistant Secretary Jose Fernandez



Jose Fernandez, Assistant Secretary for Economic, Energy, and Business Affairs, U.S. Department of State

Infrastructure in Brazil: Enhancing Trade, Investment, and Competitiveness



Luiz Sette, Azevedo Sette Abogados; Sam Israel, DHL; Pedro Parente, Bunge Brazil; Alexandre Meira da Rosa, Manager of the Infrastructure and Environment Sector, Inter-American Development Bank

Panel Discussion: What's Next for Haiti?



John Yearwood, *The Miami Herald*; Jorge Heine, Balsillie School of International Affairs; Gérard Latortue, former Prime Minister of Haiti; Anthony Maingot, Florida International University

Private Sector Roundtable with Minister Enrique Meyer



Gustavo Cinosi, Sheraton Pilar Hotel; Enrique Meyer, Minister of Tourism, Argentina

Private Meeting with Alberto Alemán Zubieta



Alberto Alemán Zubieta, CEO, Panama Canal Authority

2011 AS/COA MIAMI PROGRAMS SPONSORS:



Our Latin American Cities conferences brought together government and business leaders in Bogota, Buenos Aires, Lima, Mexico City, Panama City, Santiago, São Paulo, and, for the first time, San Jose. Central themes included investment opportunities, social and economic development, innovation, entrepreneurship, and important country-specific issues.

Argentina: Economic and Political Perspectives



Amado Boudou, Minister of Economy and Public Finance, Argentina

Brazil on the Global Stage



Henrique Meirelles, President, Brazilian Olympic Public Authority

Costa Rica: Building Capacity for Global Leadership



Laura Chinchilla, President of Costa Rica

Chile Looks Ahead: Innovation and Entrepreneurship



Juan Andrés Fontaine, Minister of the Economy, Development, and Tourism, Chile

COP16 in Mexico: Regional Opportunities for Sustainable Development



Bruno Ferrari, Secretary of the Economy, Mexico

Panama: Where the World Meets



Ricardo Martinelli, President of Panama

Peru: Responsible Investment & Social Inclusion



Rafael Roncagliolo, Minister of Foreign Relations, Peru

Private Event in Mexico City with Agustín Carstens, Governor of Banco de México



Governor Carstens; Susan Segal, President and CEO, AS/COA

Colombia in the Eyes of Wall Street



Juan Carlos Echeverry, Minister of Finance, Colombia

Private Lunch in Buenos Aires with Ricardo Lorenzetti, President of the Supreme Court of Justice of Argentina



Sandra Yachelini, Microsoft; Chief Justice Lorenzetti; Susan Segal

PAN-REGIONAL SPONSORS:



WITH THE SUPPORT OF:



ENERGY ACTION GROUP

The Energy Action Group published a working paper, *Energy and the Americas: Issues and Recommendations*. In addition to numerous other activities, the group held a roundtable on energy issues in Chile featuring Chile's Energy Minister Rodrigo Álvarez, as well as a meeting with U.S. Deputy Secretary of Energy Daniel Poneman.



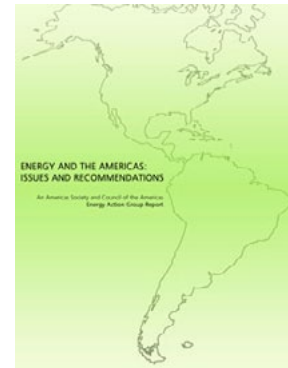
Roundtable on Energy Issues in Chile • Rodrigo Álvarez, Minister of Energy, Chile



Private Sector Roundtable with Daniel Poneman • Daniel Poneman, U.S. Deputy Secretary of Energy



Oil and Gas in Latin America: Attracting Investment through Reform • Nicole Spencer, Director of Energy Policy, AS/COA; Lisa Viscidi, Deloitte



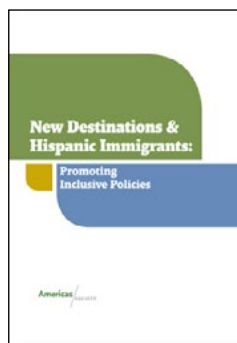
Energy and the Americas, September 2011 white paper

HISPANIC INTEGRATION INITIATIVE

In 2011, the Hispanic Integration and Immigration Initiative released three publications: *Economic Growth and Integration in the Pacific Northwest* (April 2011); *New Destinations & Hispanic Immigrants: Promoting Inclusive Policies* (May 2011); and *The Economic Impact of Immigrant-Related Local Ordinances* (October 2011). Learn more at www.hispanicintegration.org



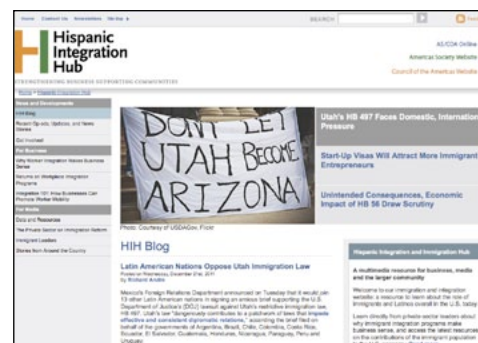
Mayor Julián Castro in a conversation with James Montoya • Julián Castro, Mayor of San Antonio, Texas; James Montoya, Vice President for Relationship Development, College Board; Jason Marczak, Director of Policy, AS/COA



New Destinations and Hispanic Immigrants, May 2011 white paper



The Economic Impact of Immigrant-Related Local Ordinances, October 2011 white paper



www.hispanicintegration.org

CUBA WORKING GROUP

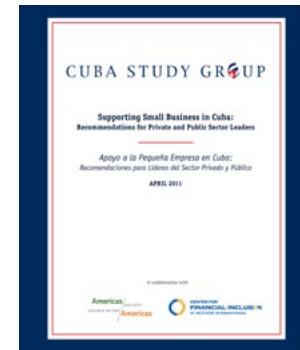
In 2011 the Cuba Working Group held private discussions and roundtables in New York and Washington DC to discuss telecommunications, financial services, and the policy implications of growing U.S. travel to Cuba.



Roots of Hope 2011 Conference • Christopher Sabatini, Senior Director of Policy, AS/COA; T. Sean McKean, Roots of Hope; Carlos Saladrigas, Cuba Study Group



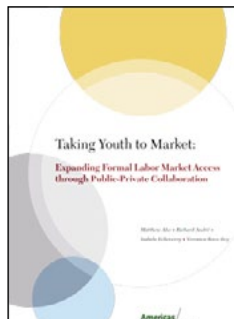
Implications of U.S.-Cuba Regulatory Changes for Universities, NGOs, and Businesses • Pedro Freyre, Akerman-Senterfitt; Jarahn Hillsman, Economic Officer, Office of Cuban Affairs, U.S. Department of State



Supporting Small Business in Cuba, April 2011 white paper

SOCIAL INCLUSION INITIATIVE

In 2011, the Social Inclusion Initiative held roundtable discussions and events in Bogota, Mexico City, Miami, New York, and Rio de Janeiro and published three white papers: *Addressing Systemic Challenges to Social Inclusion in Health Care: Initiatives of the Private Sector* (February 2011); *Building Inclusive Societies through Access to Quality Education: The Role of the Private Sector* (February 2011); and *Taking Youth to Market: Expanding Formal Labor Market Access through Public-Private Collaboration* (May 2011).



Taking Youth to Market,
May 2011 white paper



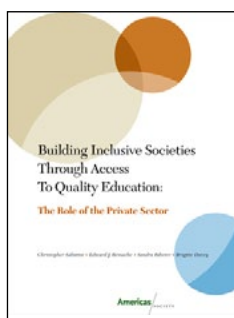
Expanding Youth Access to Formal Labor Markets through Public-Private Collaboration • Roundtable in conjunction with Instituto de Ciencia Política in Bogota, Colombia



Addressing Systemic Challenges to Social Inclusion in Health Care, February 2011 white paper



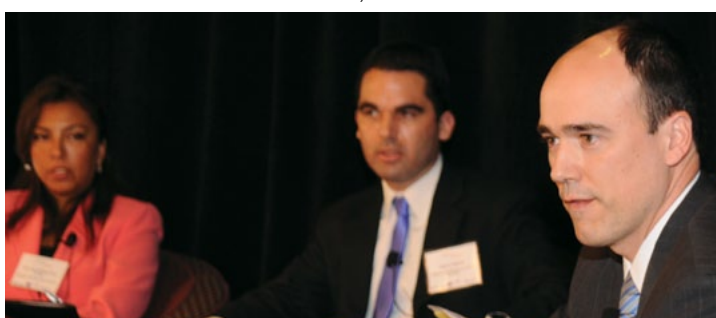
Private Meeting in Mexico City: Expanding Healthcare Access in Mexico through Public-Private Partnerships • Salomón Chertorivski, Commissioner of Social Protection for Health, Mexico



Building Inclusive Societies Through Access to Quality Education, February 2011 white paper



Education Policy and Reform in Latin America • (L to R) Lucy Molinar, Minister of Education, Panama; Ada Lucía Gallegos, Head of Institutional Relations, Ministry of Education, Peru; Jason Marczak, Director of Policy, AS/COA; Ricardo Cuenca, Instituto de Estudios Peruanos; Felipe Vergara, Lumni

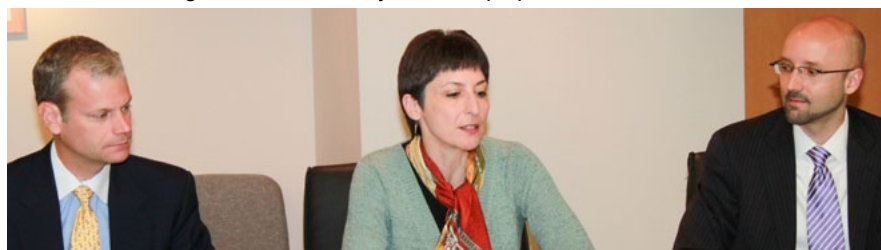


TRADE ADVISORY GROUP

COA's Trade Advisory Group held several events in 2011, including a meeting at the U.S. Capitol with Ambassador Ron Kirk and members of Congress, and two programs with Ambassador Michael McKinley on the U.S.-Colombia free-trade agreements (FTAs). The bipartisan passage of the U.S.-Colombia and U.S.-Panama FTAs was a significant milestone for the group, which advocated for these agreements since they were first proposed.



Private Meeting with Ron Kirk • Ron Kirk, U.S. Trade Representative; John Negroponte, Chairman, AS/COA



What's Next for Hemispheric Trade • Eric Farnsworth, Vice President, COA; Angela Ellard, U.S. Chief Trade Counsel and Trade Subcommittee Staff Director; Welby Leaman, Trade Counsel, Ways and Means Committee, U.S. House of Representatives



Next Steps for Hemispheric Trade • Amber Cottle, Chief International Trade Counsel of the U.S. Senate Finance Committee



Private Trade Advisory Dinner • Miriam Sapiro, U.S. Deputy Trade Representative, Office of the U.S. Trade Representative; John Negroponte



Congressional Breakfast with Ambassador Michael McKinley - FTA Colombia • Ambassador James Jones, ManattJones Global Strategies; Michael McKinley, U.S. Ambassador to Colombia; Representative Sam Farr (D-CA)

2010 CULTURE HIGHLIGHTS

Americas Society reached new cultural heights in 2011, showcasing world-class literature, music, and visual arts programs to enthusiastic audiences. Highlights included a series of Cuba-themed literature programs, the first Americas Society music program in Miami—a performance by alumni and students of the Instituto Superior de Arte del Teatro Colón as part of the Metlife Music of the Americas series—and the exhibition *I Want to Act, Not Represent!* by the renowned Brazilian artist Antonio Manuel, who was selected as the honored artist at this year's PINTA art fair.



José Limón Dance Company, *Dialogue on Dance: The Art of José Limón*



Americas Society and Columbia University Symposium: “The Politics of Camouflage in Artistic Practices from the 1970s”



Boundaries book launch • Donette Francis, scholar; Elizabeth Núñez, author of *Boundaries*; Vita Rabinowitz, Provost at Hunter College, CUNY

LITERATURE



Book Presentation of *Cuban Fiestas* and *The Havana Habit* • Roberto González Echevarría, author of *Cuban Fiestas*; Gustavo Pérez Firmat, author of *The Havana Habit*



Review 83 Cover



Book Presentation of *Thoughts Without Cigarettes* • Oscar Hijuelos, author of *Thoughts Without Cigarettes*



Festival de la Palabra: “Identity’s dreams: sueños literarios de la nueva América Latina” • Karla Suárez, author; Andrés Neuman, novelist



Review 83 Launch • Lande Onawale, author; Ana Maria Machado, author; João Paulo Cuenca, author

MUSIC



Roberto Díaz



Camerata Aberta



Instituto Superior de Arte del Teatro Colón



Cecilia String Quartet

VISUAL ARTS



Arturo Herrera: Les Noces (The Wedding) • Installation shot



For Rent: Consuelo Castañeda • Installation shot



Antonio Manuel: I Want to Act, Not Represent! • Bernardo Paz, art collector and founder, Inhotim; Antonio Manuel, artist



Antonio Manuel: I Want to Act, Not Represent! • Installation shot

SPRING PARTY

Americas Society hosted its 31st Annual Spring Party, the organization's major annual fundraising event, at Cipriani Wall Street, located in New York City's Financial District. Over 500 guests gathered from across the Americas and from the worlds of business, philanthropy, government, diplomacy, the arts, and entertainment to celebrate the 2011 Gold Medal recipients. Venezuelan artist Carlos Cruz-Diez, MetLife Inc. Chairman C. Robert Henrikson, and Chilean entrepreneur Andrónico Luksic were honored for their contributions to the arts, education, and financial and social initiatives in the Americas.



Ambassador John NegroponTE; C. Robert Henrikson; Carlos Cruz-Diez; Andrónico Luksic; Susan Segal



Ambassador NegroponTE; José María Sanz-Magallón; Diana NegroponTE; Luis Abril; Teresa Abril



Ragnhild Melzi; Richard C. Adkerson



View of Cipriani Wall Street, site of Americas Society's 31st Annual Spring Party

INAUGURAL DINNER

The 2011 Inaugural Dinner celebrated the upcoming year of AS/COA programs and featured a keynote address by U.S. Under-Secretary for Economic Growth, Energy, and the Environment Robert D. Hormats.



Robert D. Hormats; Pola Schijman



Robert D. Hormats; Diana NegroponTE; Eduardo Eurnekian; Gina Diez-Barroso de Franklin



Patricia Menéndez-Cambó; Ambassador Pedro J. Núñez Mosquera



Ricardo Villela Marino; Patricia Villela Marino

Americas Quarterly is the premier journal dedicated to policy analysis and debate on economics, finance, politics, and social development in the Western Hemisphere. In its fifth year, AQ contributors included former Brazilian President Fernando Henrique Cardoso, U.S. Secretary of Labor Hilda Solis, Brazilian Defense Minister Celso Amorim, professor Albert Fishlow, and journalist Alma Guillermoprieto. Each issue highlights a specific theme: Winter 2011 examined free trade and market access in the hemisphere; Spring 2011 looked at the new Brazil and the changing hemisphere; Summer 2011 was devoted to sports and included interviews with top athletes from the United States and Latin America; and Fall 2011 explored the new development trend of impact investing. AQ held launch events in Washington, D.C. and New York. In addition, AQ Online (www.AmericasQuarterly.org) featured web exclusive articles and daily blog posts from around the hemisphere, including multimedia content and a dedicated social inclusion portal.



Winter 2011



Spring 2011



Summer 2011



Fall 2011

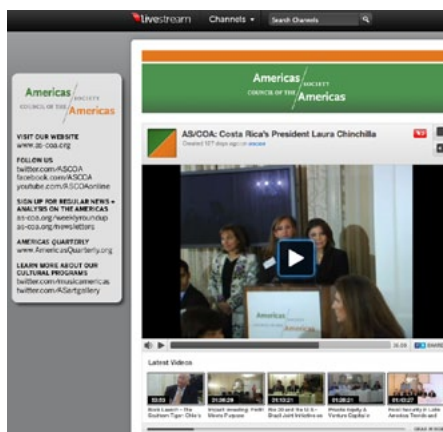
AS/COA ONLINE

www.as-coa.org



"Argentina: Economic and Political Perspectives" conference blog

AS/COA Online reached a growing international audience in 2011. For the first time, we offered live webcasts of all AS/COA Latin American Cities conferences. These efforts were complemented by bilingual live blogging and social media coverage; conferences held in Buenos Aires, Lima, and Santiago trended as Twitter topics in respective host countries. We also launched a Livestream channel (www.livestream.com/ASCOA) in June 2011, which serves as our newest platform for sharing webcasts and videos of programs.



Webcast of Laura Chinchilla, President of Costa Rica, speaking at AS/COA.

Moreover, our publications continue to make www.as-coa.org a crucial source for news about the Americas. In addition to regular news analysis articles and hemispheric updates, our e-newsletters offer subscribers access to timely regional coverage, editorials and interviews, and programmatic content. Sign up to get the latest policy news at www.as-coa.org/newsletters.

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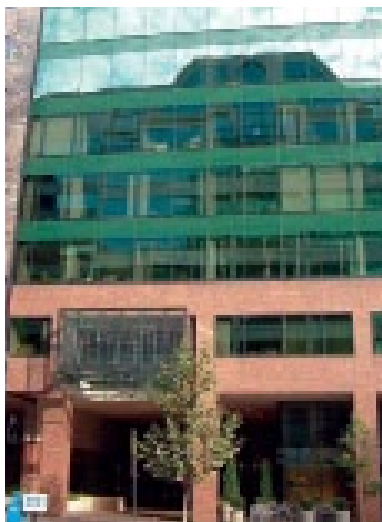
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1. Juan Manuel Santos, President of Colombia
2. Felipe Calderón, President of Mexico
3. Ollanta Humala, President of Peru
4. *Review 82 cover*
5. Ferran Adrià, chef and innovator, El Bulli Foundation
6. Hillary Clinton, U.S. Secretary of State
7. Ricardo Lorenzetti, President of the Supreme Court, Argentina
8. Instituto Superior de Arte del Teatro Colón
9. Agustín Carstens, Governor of Banco de México
10. Laurence Golborne, Minister of Mining and Energy, Chile
11. *Americas Quarterly* Spring 2011 cover
13. Consuelo Castañeda, artist, and Yasmeen Siddiqui, curator